

DIRECT TESTIMONY OF

KEVIN MARSH

ON BEHALF OF

SOUTH CAROLINA ELECTRIC & GAS COMPANY

DOCKET NO. 2004-178-E

Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND POSITION.

A. My name is Kevin Marsh and my office is located at 1426 Main Street, Columbia, South Carolina. I am Senior Vice President and Chief Financial Officer of South Carolina Electric & Gas Company (“SCE&G”) and hold a similar position at SCANA Corporation, which is the parent company of SCE&G.

Q. PLEASE DESCRIBE YOUR EDUCATION AND BUSINESS BACKGROUND.

A. I am a graduate, magna cum laude, of the University of Georgia, with a Bachelor of Business Administration Degree majoring in Accounting. I also hold a certificate as a Certified Public Accountant in the State of South Carolina and a member of the South Carolina Association of Certified Public Accountants. Prior to joining SCE&G in 1984, I was employed for seven years by the certified public accounting firm of Deloitte & Touche where I was

1 designated an Audit Manager as a public utility accounting and audit specialist.
2 I joined SCE&G in 1984 as the Group manager of Technical Accounting. In
3 1988, I was promoted to Controller and in 1989 was elected Vice President and
4 Controller. In 1991, I became the Vice President of Corporate Planning. I later
5 became Vice President and Chief Financial Officer of SCE&G and was
6 promoted to my present position as Senior Vice President and Chief Financial
7 Officer in 1998.

8 **Q. WHAT ARE YOUR DUTIES WITH SCE&G?**

9 **A.** As Senior Vice President and CFO of SCE&G, I have responsibility
10 for monitoring the Company's present and prospective financial condition;
11 for formulating strategies to ensure that the Company can meet its capital
12 requirements at the lowest reasonable cost; and for managing all accounting
13 and financial matters related to the Company. In that regard, I meet regularly
14 with members of the financial community, including the Wall Street analysts
15 and credit rating agency personnel who follow the electric utility industry in
16 general and SCE&G specifically. In these meetings, we discuss their
17 perceptions and concerns about the Company, its financial and business
18 position, the markets and the utility industry generally. We also discuss the
19 various risk factors that the Company faces as seen by investors. I am also
20 regularly involved in discussions of investor perspectives on our company
21 with underwriters and other experts as they pertain to the issuance or

1 refinancing of debt and the issuance of new common stock. Such discussions
2 have been a regular part of my job for the past eight years.

3 **Q. HAVE YOU TESTIFIED BEFORE THIS COMMISSION IN THE**
4 **PAST?**

5 **A.** Yes. I have testified in a number of different proceedings, including
6 proceedings a) to place in rates that last increment of the Company's
7 investment in generation plant in service as part of the phase in plan
8 following construction of the V.C. Summer Nuclear Station (1986), b) to site
9 the Cope Generating Station (1991), and c) to the place in rates the
10 Company's investment in the Urquhart Repowering Project (2002).

11 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

12 **A.** The purpose of my testimony is to provide a financial overview of
13 SCE&G's filing in this proceeding and the Company's financial situation as it
14 relates to our decision to seek rate relief at this time. I will review SCE&G's
15 financial and regulatory history and testify concerning the importance of
16 balanced and consistent regulatory treatment to the financial health of
17 regulated utility companies like SCE&G.

18 **Q. PLEASE PROVIDE THE COMMISSION WITH A FINANCIAL**
19 **OVERVIEW OF SCE&G'S RATE INCREASE REQUEST IN THIS**
20 **PROCEEDING.**

21 **A.** First, since our general rate proceeding in the fall of 2002 we have

1 expended \$229,814,763 to complete the new Jasper County Generating
2 Station which was placed into commercial operation on May 1, 2004. The
3 impact of the capital expenditures for the new Jasper County Plant and
4 additional environmental and other equipment, increases in operating costs
5 and depreciation expense, and other changes have reduced the Company's
6 pro-forma return on common equity to 8.65% compared to the 12.45%
7 authorized by the Commission in Order No. 2003-38. In my opinion,
8 operating returns at this level will jeopardize the Company's financial
9 condition and limit its access to the financial markets on reasonable terms.
10 Therefore, the Company has asked for an increase in its retail electric rates of
11 \$81,192,000 on test year ended March 31, 2004.

12 This revenue increase is based on a return on common equity of
13 11.75% which I discuss in my testimony. Support for the Jasper County
14 Plant costs, environmental expenditures, and other rate base and cost of
15 service items are addressed in the direct testimony of Company witnesses Mr.
16 Addison and Ms. Walker.

17 The Company also has included in its filing with the Commission a
18 regulatory and accounting plan that, if approved, will eliminate the need to
19 seek rate relief from its customers for the projected \$287 million cost of the
20 Federally mandated Saluda Dam Remediation Project. Company witness Mr.
21 Addison will address the details of this plan in his direct testimony.

1 **Q. WHAT IS THE STATUS OF THE ELECTRIC UTILTY INDUSTRY**
2 **TODAY?**

3 **A.** As the Commission is aware, the electric utility industry, and the
4 energy industry generally, went through a difficult period during the 1990's
5 and early part of this decade. This was a time characterized by:

- 6 • Federally mandated deregulation of wholesale electricity markets;
- 7 • Calls for the rapid deregulation of retail electricity markets and
8 deregulation that in fact occurred in some states;
- 9 • Consolidation and mergers that eliminated a number of smaller electric
10 utilities and created several very large regional utilities;
- 11 • Sell-off of generation assets by some electric utilities in favor of reliance
12 on merchant power;
- 13 • The growth of power marketing and merchant generation and then the
14 collapse or near collapse of many of the companies that rushed into these
15 markets (e.g. Enron, Dynegy, Allegheny Energy);
- 16 • Black outs, market manipulation and service problems in some areas
17 where restructuring has taken place;
- 18 • Loss of investor confidence in the stock market in general, and in the
19 energy sector specifically, as a result of accounting and other scandals.

20 **Q. HOW DID SCE&G RESPOND TO THE CHALLENGES DURING**

1 **THIS PERIOD?**

2 **A.** In response to the turbulence of the recent period, the Company has
3 continued to pursue its strategy of remaining a South Carolina headquartered,
4 integrated generation, transmission and distribution utility.

5 **Q. WHAT HAS SCE&G DONE TO PURSUE THIS STRATEGY?**

6 **A.** First, the Company has stuck to its core business and limited its risks
7 through a careful and conservative approach to regulatory change. As I
8 observed in my testimony in the 2002 rate proceeding:

9 Financial markets have seen SCE&G as a company that operates in a
10 healthy regulatory climate and has a reasonable risk profile. We have
11 not built our business around off-shore investments, extensive power
12 or gas trading activities, or highly leveraged merchant plant
13 development. In fact, a recent report on the company by Merrill Lynch
14 characterized our business strategy as “plain vanilla” and went on to
15 say that was not at all bad in this market. We believe that these
16 comments highlight the virtue of our consistent, conservative business
17 strategy.

18
19
20 **Q. DOES THE COMPANY’S STRATEGY PROVIDE COMPLETE**
21 **PROTECTION FROM THE UNCERTAINTY AND TURMOIL IN**
22 **THE ENERGY AND FINANCIAL MARKETS?**

23 **A.** No. The Company is only one of the many energy companies that
24 constitute the national energy industry. Accordingly, while the Company has
25 followed a strategy of focusing on its core businesses and a conservative
26 approach to regulatory change, we will continue to be affected by the overall

1 market evaluation and perception of industry risks. This means we will
2 always be impacted by investor and consumer confidence in the industry as a
3 whole.

4 **Q. DO THE REGULATORY DECISIONS OF THIS COMMISSION**
5 **HAVE AN IMPACT ON INVESTOR CONFIDENCE?**

6 **A.** Yes. Our business approach has been successful in part because it has
7 matched this Commission's generally careful and conservative approach to
8 regulatory change.

9 SCE&G has fared relatively well during recent periods of regulatory
10 uncertainty and turmoil in the financial markets due in large part to investors'
11 confidence that SCE&G would receive consistent, reasonable and balanced
12 regulation from this Commission. This has allowed investors to continue
13 providing capital to the Company at reasonable rates with confidence that
14 their investments would be allowed the opportunity to earn a compensatory
15 return.

16 **Q. PLEASE ELABORATE ON THIS LAST POINT.**

17 **A.** Utilities continue to be capital intensive operations. Maintaining
18 reliable and efficient energy service to the people of South Carolina requires
19 substantial capital investments. As CFO for SCE&G, one of my principal
20 responsibilities is ensuring that the Company has access to capital on
21 reasonable terms.

1 The capital requirements that SCE&G has faced in recent years related
2 to its electric generation assets have been significant. The Company has
3 made substantial investments in generating assets to meet the growing
4 demand for electricity in South Carolina. Since I have been an officer of
5 SCE&G, we have installed the Hagood internal combustion turbine, built the
6 Cope Generating Station in Orangeburg County, repowered two formerly
7 coal-fired units at Plant Urquhart with natural gas (and greatly expanded their
8 output), and designed and constructed the new Jasper County Generating
9 Station. We also have invested substantial amounts of capital in maintaining
10 and upgrading existing plants, and in environmental upgrades. During the
11 period since we started Cope construction, SCE&G has invested over \$2.4
12 billion in its generation plants alone. As Company Witness Mr. Addison
13 testifies, this \$2.4 billion represents prudent and necessary investments in the
14 generation assets that serve our customers.

15 But the fact remains that SCE&G has been able to provide reliable and
16 efficient electrical service during this period only because it has been able to
17 access substantial capital from national markets on reasonable terms. We
18 must compete with hundreds of other companies to attract investors who are
19 willing to invest their capital in SCE&G. The ability to access this capital has
20 in turn depended on investors' confidence that regulators would allow a
21 reasonable opportunity to earn a compensatory return on their investments.

1 As a relatively small company in the highly turbulent financial markets
2 of the last few years, SCE&G was able to continue raising capital, and to
3 continue investing in electric infrastructure in this State, because investors
4 perceived South Carolina as having fair and reasonable regulation. That was
5 a key factor for SCE&G in successfully weathering the recent turmoil in the
6 industry.

7 **Q. IN MAKING INVESTMENT DECISIONS, HOW DO INVESTORS**
8 **EVALUATE THE RISKS SCE&G FACES?**

9 **A.** The risk profile for SCE&G includes, among other things:

- 10 • The risk that new environmental regulations or more stringent
11 limits of other discharges will impair the value of our coal
12 generation plants;
- 13 • The risk that FERC or the Congress will impose poorly
14 conceived market structures on our region that will damage
15 SCE&G's ability to serve customers reliably and efficiently or
16 will impair the value of our generation;
- 17 • The risk posed by volatile coal and natural gas markets;
- 18 • The nuclear risks associated with V.C. Summer Station (which
19 is a risk that we share with all utilities that own nuclear plants);
20 and
- 21 • The risk that, for whatever reason, SCE&G could lose the fair

1 and balanced regulatory environment that has historically
2 justified investor confidence in the Company.

3 **Q. HOW DO INVESTORS WEIGH THE IMPORTANCE OF THESE**
4 **VARIOUS RISK FACTORS?**

5 **A.** My experience has taught me that in evaluating the investment risk
6 related to SCE&G, investors place as much weight on the Company's history
7 of consistently fair regulation by this Commission as they place on any other
8 single factor or group of factors. The reason that this one factor is so
9 important is not hard to explain. Through rate cases and fuel clause
10 proceedings, the Commission directly determines whether the Company will
11 recover its cost of operations and whether investors will be allowed an
12 opportunity to earn a reasonable return on the capital they provide. Almost
13 all the other risks, if they happen, ultimately result in a proceeding before the
14 Commission to determine how the impacts of those events will be reflected in
15 rates and what effect they will have on investors' expectations of a fair return.
16 In short, how the Commission exercises its statutory oversight is considered
17 by investors to be both a risk factor in itself, and a factor in determining the
18 seriousness of most other risk factors.

19 **Q. HOW DO INVESTORS EVALUATE REGULATORY RISK**
20 **SPECIFICALLY FOR SCE&G?**

21 **A.** This Commission's reputation for consistently fair and balanced

1 regulation is well established through orders issued in a variety of financial
2 and economic conditions. SCE&G regularly reminds the investment
3 community that this Commission provided responsible regulation a) when the
4 Company's construction program (nuclear and fossil) was in jeopardy in the
5 1970s and 1980s due to runaway inflation and changes in Nuclear Regulatory
6 Commission standards for nuclear construction; b) in the 1990s when the
7 Company built Cope Generating Station at a time when the threat of retail
8 deregulation had paralyzed other companies' construction programs and
9 prevented them from building new base load plants; and c) two years ago
10 when the Company was completing the Urquhart Repowering Project and
11 incurring major expenses for the Jasper County Plant in an economy
12 destabilized by the events surrounding 9/11 and the collapse of major players
13 in the energy sector.

14 **Q. HOW CLOSELY WILL INVESTORS MONITOR THIS**
15 **PROCEEDING?**

16 **A.** In practically every conversation I have had with credit rating agency
17 personnel, investment analysts, and industry observers over the past several
18 months, they have asked how we think that the new Commission members
19 will approach regulation and how we think the new regulatory structure in
20 South Carolina will work. The investment community understands that for a
21 majority of Commissioners, this will be their first major gas or electric rate

1 case, and that sitting Commissioners will serve for some time into the future.

2 Therefore, investors are looking to this case to provide them a first indication

3 of what regulation in South Carolina may look like for some time to come.

4 **Q. WHY IS THE REACTION OF THE FINANCIAL COMMUNITY**
5 **IMPORTANT TO THE CUSTOMERS OF SOUTH CAROLINA?**

6 **A.** Our customers want reliable electric service. That encompasses not
7 just our existing customers, but also new businesses considering relocating to
8 or expanding into South Carolina. Reliable service does not come without
9 costs and investments. The investment community plays a critical role in
10 providing the capital investment needed to construct and maintain our
11 generation, transmission, and distribution assets. To do so, investors need to
12 feel they will be compensated fairly for the investment of their dollars in our
13 Company.

14 In addition, fair returns to investors are critical to the financial health
15 of the Company. Good financial health allows the Company to take
16 advantage of favorable market conditions, which in turn lowers costs to
17 customers. An example of this opportunity is outlined later in my testimony
18 where the Company was able to access the debt capital markets to issue new
19 long-term bonds and refinance some of its existing long-term debt resulting in
20 interest expense savings for customers of \$194 million. In short, the interests
21 of the customers, investors, and the Commission are all tied together.

1 **Q. HOW DO YOU BELIEVE INVESTORS VIEW THE PRESENT RATE**
2 **FILING IN COMPARISON TO SCE&G’S OTHER RATE FILINGS?**

3 **A.** Based on the conversations I have had with members of the investment
4 community, most investors see this case as a continuation of the 2002 electric
5 rate case, Docket No. 2002-223-E. In that case, SCE&G put before the
6 Commission the capacity expansion –specifically the Urquhart and Jasper
7 projects-- that it was undertaking to meet growing demand. It also put before
8 the Commission the extensive investments it was making in environmental
9 projects. In the order in that case, the Commission allowed 100% of the
10 Company’s investment in the Jasper County Generating Station as incurred
11 through December 31, 2002, to be reflected in rates through Construction
12 Work in Progress or CWIP. This represented approximately half of the
13 construction cost of project. The Commission also allowed the Company to
14 reflect in rates for the first time the substantial environmental investments it
15 had made since the previous electric rate case in 1995. The 2002 case was
16 also the case in which the Company signaled its intention to find a way to
17 defray the cost of the Saluda Dam Remediation project outside of rates. As a
18 result, the investment community sees the present case as a follow-on case to
19 Docket No. 2002-223-E and one in which the Commission has already heard
20 testimony on most of the major issues.

21 **Q. HOW DOES THE SALUDA DAM REMEDIATION PROJECT**

1 **FIGURE IN THIS RATE REQUEST?**

2 **A.** What may be most unique about this case is what is not included in it.
3 SCE&G is **not** seeking additional revenue to support the \$287 million
4 investment it is making in the Saluda Dam Remediation Project (the
5 “Remediation Project”). Such revenues are not being sought because the
6 Company has volunteered to use certain Synthetic Fuel Tax Credits earned
7 through non-utility partnerships, along with other tax benefits, to defray the
8 cost of the Project.

9 The Company is proposing that the Commission authorize it to use
10 certain federal income tax credits related to synthetic fuel production along
11 with tax benefits associated with depreciation of the Remediation Project, to
12 offset the capital cost of the remediation work. Company witness Addison
13 will explain the Company’s proposed mechanism for using these tax benefits
14 to offset the Remediation Project. My point is this: Of the several utilities
15 and utility holding companies of which we are aware that are generating these
16 credits, to date SCE&G is the only one to our knowledge that is using these
17 credits to offset costs that would otherwise be passed on to customers.

18 **Q. WHY IS SCE&G WILLING TO USE THESE TAX CREDITS TO**
19 **OFFSET THE DAM REMEDIATION COSTS?**

20 **A.** The Company believes that the rate relief requested in this case, when
21 balanced with the voluntary use of these credits to reduce revenue

1 requirements related to the Remediation Project, results in a favorable
2 outcome for all parties. It is a clear signal of our Company's commitment to
3 balancing the interests of customers with the needs of investors. By
4 offsetting the capital cost of the Remediation Project, the proposal lowers the
5 cost of electric service not just today, but for the entire useful life of the
6 project. All parties can benefit from the proposal made here.

7 **Q. IN YOUR TESTIMONY IN THE LAST RETAIL ELECTRIC RATE**
8 **PROCEEDING YOU INDICATED THAT THE COMMISSION'S**
9 **ORDER IN THAT CASE COULD HAVE IMPORTANT**
10 **IMPLICATIONS FOR FUTURE DEBT ISSUANCES. COULD YOU**
11 **REVIEW THAT TESTIMONY FOR US?**

12 **A.** Certainly. In my testimony in Docket No. 2002-223-E, I testified that
13 without reasonable rate relief, SCE&G faced the likelihood of an immediate
14 downgrading of its debt ratings and resulting increases in the cost of raising
15 additional capital. I explained that SCE&G's senior secured debt was then
16 rated "A-" (A minus) by Standard and Poor's and "A-1" by Moody's.

17 I calculated that in the markets that existed at that time, a downgrade
18 from single-A/A1 rating to a Baa1/BBB+ rating would add approximately
19 \$1.05 in financing costs for every \$10.00 in capital raised over the life of a
20 30-year bond.

21 **Q. WHAT IN FACT OCCURRED?**

1 **A.** SCE&G was able to maintain its single-A rating in part based on the
2 reasonable and balanced result in Docket No. 2002-223-E. Consequently,
3 investors continued to support our capital requirements at favorable rates.
4 Given that support and the reasonable debt financing costs available at the
5 time, the Company moved quickly to borrow all the capital required to
6 complete the Jasper County Plant and meet its other near term requirements.
7 In 2003-2004, SCE&G (including its affiliate South Carolina Generating
8 Company) issued \$886 million in debt. Of that amount, \$550 million was not
9 tied to the refinancing of existing debt issues. Because of the order we
10 received from this Commission and the credit ratings it supported, SCE&G's
11 customers will save \$41 million over the life of those financings based on the
12 calculation I presented in Docket No. 2002-223-E.

13 **Q. HAVE THERE BEEN OTHER BENEFITS FROM THE**
14 **COMMISSION'S DECISION IN THE LAST CASE?**

15 **A.** Yes, there have. Because the Company was successful in maintaining
16 the Single A credit rating, we were able to take advantage of the historically
17 low interest rates during this period. SCE&G has generated additional
18 savings for its customers through the refinancing of existing debt issues with
19 maturity dates of 2014 and 2023. As Mr. Addison testifies, in 2003 the
20 Company refinanced \$336 million of its outstanding debt during the period
21 2003-2004. These refinancings reduced interest cost of \$7.3 million annually

1 and total savings for our customers over the remaining terms of the redeemed
2 securities of \$153 million. Had our bond rating fallen below the single-A
3 level, much of the resulting savings would have been lost to higher interest
4 rates, if the refinancings could have been accomplished at all.

5 **Q. WHAT CONCLUSIONS DO YOU DRAW FROM THESE FACTS?**

6 **A.** The first point is, as I said in the 2002 testimony, that the Company, its
7 customers and the Commission all share an interest in maintaining the
8 financial health of SCE&G and its ability to raise capital on reasonable terms.
9 If that ability is compromised, it becomes very difficult to maintain low-cost,
10 efficient and reliable electric service to the people of South Carolina.

11 The second point is that it is often impossible to know in advance the
12 opportunities that may arise for cost savings assuming that the Company has
13 the financial standing to take advantage of them. We use the strength of
14 SCE&G's balance sheet and standing in the markets to reduce capital costs
15 whenever opportunities present themselves. In this case, the investors'
16 confidence in the Company has allowed us to take full advantage of the
17 favorable interest rates available in the markets in 2003 to reduce capital costs
18 and costs to customers for 30 years.

19 **Q. WHAT DOES THE FUTURE HOLD FOR SCE&G FINANCIALLY?**

20 **A.** On a national or global scale, energy policy is becoming an
21 increasingly important issue in the United States for reasons that include:

- The possibility of environmental limits on energy production;
- The volatility of coal, oil and natural gas markets in this country today;
- The political instability in the Middle East; and
- The increasing world demand for energy (particularly with China's emergence as a major energy consumer on the global market).

With completion of the Jasper County Generation Station, SCE&G will have built enough new generating capacity to meet load growth for the several years based on present forecasts. The Company will continue to invest capital in environmental upgrades, in refurbishment of existing plants, in extending and reinforcing our transmission and distribution systems, and in other capital needs for operating the system. We will continue to monitor conditions to determine when to refinance debt or to set additional debt or equity as needs and opportunities present themselves in the future.

While this is the Company's present financial plan, it depends on many factors beyond our control. Our current plan is based on the rating agencies not tightening the standards for single A rated companies. It also assumes that the market will continue to support our present dividend payout ratio, which reflects recent reductions in those rates. While we do not know precisely when we will go back into the capital markets, we do know that if

1 the rating agencies were to change their standards for a single A rating, or if
2 the market were to withdraw support for our current, quite low, dividend
3 payout ratio, then we could be required to go to the market very quickly to
4 raise substantial additional capital. In addition, unanticipated changes in
5 environmental standards, or unanticipated requirements to invest in new
6 energy technologies or in further improvements or refurbishing of existing
7 plants could force us into the capital market in short order. In summary,
8 there are a number of reasonably possible scenarios in which SCE&G would
9 be back in the capital markets in the near term.

10 **Q. IN YOUR OPINION, AND BASED ON YOUR EXPERIENCE WITH**
11 **SCE&G AND THE CAPITAL MARKETS IN WHICH IT OPERATES,**
12 **WHAT IS THE APPROPRIATE RATE OF RETURN ON EQUITY FOR**
13 **SCE&G IN THIS PROCEEDING?**

14 **A.** In my opinion, and based on my knowledge of the Company and my
15 experience in the capital markets in which SCE&G operates, the appropriate
16 return on equity on which the Commission should set rates in this case is
17 11.75%.

18 **Q. WHY IS 11.75% THE APPROPRIATE RETURN ON EQUITY IN THIS**
19 **CASE?**

20 **A.** I base this conclusion on a number of factors. Specifically, I have
21 reviewed the testimony and analysis of Dr. Malkiel concerning an

1 appropriate ROE for SCE&G. I concur with his conclusion that market
2 returns are at historically low levels and are likely to move higher, pushing
3 return expectations higher for companies like SCE&G.

4 As to the proper ROE for setting rates, I agree with Dr. Malkiel's
5 conclusion that the upper range of an ROE for the Company should be the
6 ROE set by the Commission in 2002, which was 12.45%. An important
7 question before this Commission in this case is where --within Dr. Malkiel's
8 range of reasonable rates-- the specific ROE should be set for establishing
9 rates for the Company.

10 In considering my recommendation, I have reviewed the electric ROE
11 awards given by the Commission for this Company since the early 1990s.
12 This 14 year period reflects a variety of market conditions and encompasses
13 three individual retail electric rate orders. Those orders were all issued
14 during a time characterized by the uncertainties of electric restructuring and
15 changing market conditions for our industry.

16 The average ROE granted in the cases decided during that period was
17 approximately 12% --11.98% to be exact. I believe that a 12% ROE is
18 representative of the ROE required and expected for our Company over the
19 long term. In light of the current low interest rate environment, analysts'
20 expectations, and the other cost of capital testimony in this docket, I believe
21 that a point in the upper half of Dr. Malkiel's range of reasonableness, or

1 11.75%, is an appropriate ROE on which to formulate rates in this case.

2 This rate also reflects a 70 basis point reduction in the Company's currently
3 allowed ROE of 12.45% which was set only two years ago. In today's
4 financial markets, and with the likelihood of rising interest rates, the
5 establishment of an ROE less than 11.75%, in my opinion, would risk
6 sending a troubling signal to our investors.

7 As the courts have stated many times, the establishment of an ROE by
8 this Commission is an exercise of judgment based on the facts presented and
9 pragmatic considerations. Based on my judgment and experience, an ROE
10 of 11.75% is a reasonable and pragmatic result reflecting the history of the
11 markets and the atypical period we are in today.

12 **Q. WHAT ACTION IS THE COMPANY REQUESTING WITH**
13 **REFERENCE TO COMMISSION ORDER NO. 1999-655?**

14 **A.** The Company is requesting the Commission to extend until December
15 31, 2010, the period over which it would be able to apply the accelerated
16 capital recovery mechanism originally approved by the Commission in
17 Docket No. 1999-389-E, Order No. 1999-655. This Order allows the
18 Company in its discretion to accelerate depreciation of its Cope Generating
19 Station when revenue or expense levels warrant. The mechanism would have
20 expired on December 31, 2002, had it not been extended by the Commission
21 in Order No. 2003-38 until December 31, 2005.

1 The mechanism created by Order No. 1999-655 continues to be a
2 useful means of responding to periods when the Company experiences
3 unusual levels of expenses or revenues. Under the mechanism, the
4 Commission maintains at all times the ability to initiate a rate reduction
5 proceeding if it believes that the Company's earnings will be higher than
6 established levels on a sustained basis. The policy reasons that justified Order
7 No. 1999-665 when issued continue to be valid and justify its extension. The
8 Company respectfully requests that the Commission extend the applicability
9 to the mechanism until December 31, 2010.

10 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

11 **A.**Yes, it does.